

EXHIBIT C

ALLIANCE INSTITUTE OF ADVANCE NURSING
PAYMENTS UNDER PLAN
Effective date: October 2013

Exhibit A Page 28 of 18

Creditor										Principal										Interest									
Claim#	Class	Amount expected to be allowed	Percent to be paid	Amount to be paid	Proposed Monthly Payment	2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	Comments						
CLASS 1 - PRIORITY AND ADMINISTRATIVE CLAIMS																													
Departamento de Hacienda		1A	1	\$ 61,750	100%	\$ 42,750	\$ 42,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Payable on effective date						
IRS		1B	1	182,008	100%	182,008	4,455	13,395	53,884	63,884	53,884	17,651	-	6,023	6,162	4,063	2,332	1,151	-	-	-	-	-						
CRIM		1C	1	448,619	100%	448,619	10,439	31,317	113,559	125,269	113,269	41,765	-	14,000	12,044	9,500	5,458	2,714	-	-	-	-	-						
Municipality of San Juan		1D	2	10,147	100%	10,147	235	703	2,832	2,832	2,832	944	-	318	272	215	123	61	-	-	-	-	-						
				93,299	100%	93,299	2,168	5,505	28,020	26,020	26,020	8,673	-	2,925	2,592	1,973	1,128	584	-	-	-	-	-						
				744,274		744,274	17,300	51,506	207,704	207,704	207,704	80,235	-	23,245	15,870	15,751	9,001	4,500	-	-	-	-	Payable 6 months after effective date						
CLASS 2 - SECURED CLAIM OF POPULAR																													
Banco Popular		2	2	1,879,151	100%	1,879,151	21,231	105,926	174,415	183,338	192,718	202,578	212,842	88,846	80,357	71,424	62,054	52,194	Currently	-	-	-	-						
CLASS 3 - SECURED CLAIM OF SMALL BUSINESS																													
Santitas Business Administration		3	3	1,015,732	100%	1,015,732	7,482	47,416	60,470	61,278	62,055	62,930	63,753	4,558	9,315	8,507	7,890	6,885	Effective date	-	-	-	-						
Evelyn's Hair Salon		4	4	283,327	100%	283,327	1,591	18,002	19,092	18,092	18,092	18,092	18,092	53,603	69,072	79,941	69,744	59,050	Effective date	-	-	-	-						
				3,134,270		3,134,270	30,304	222,454	273,976	283,703	293,505	304,489	315,785																
CLASS 5 - CONVENIENCE CLASS (GENERAL UNSECURED LESS THAN \$10,000)																													
183341 Corp		5	5	1,254	75%	941	n/a	941	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Cadillac Uniforms		5	5	1,230	75%	1,230	n/a	1,230	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Cento Raul Perez Brite		5	5	3,352	75%	2,514	n/a	2,514	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Cento Investment Corp / Porcia Privada, Inc.		5	5	2,259	75%	1,694	n/a	1,694	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Drug Unlimited, Inc.		5	5	1,816	75%	1,362	n/a	1,362	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
ERDAC Contractors		5	5	1,543	75%	1,157	n/a	1,157	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Excellent Cleaning Group		5	5	1,560	75%	1,170	n/a	1,170	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Employees Alena, Inc / Familia Summit H's		5	5	3,484	75%	2,613	n/a	2,613	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Familia Summit H's		5	5	3,123	75%	2,342	n/a	2,342	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Linda Pila		5	5	2,128	75%	1,596	n/a	1,595	n/a	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Porcia Privada		5	5	1,882	75%	1,412	n/a	1,412	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
SAOIFADVENTIS		5	5	2,011	75%	1,508	n/a	1,508	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
				1,221	75%	911	n/a	911	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Total Class 5				27,849		20,887	-	20,887	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Effective date						
CLASS 6 - GENERAL UNSECURED MORE THAN \$10,000																													
Autoridad De Energia Electrica		6	6	57,291	50%	28,645	716	2,148	8,594	8,594	8,594	8,594	15,039																
BPR		6	6	120,365	50%	60,182	1,535	4,514	18,058	18,058	18,058	18,058	31,601																
CRIM		6	6	47,800	50%	23,900	598	1,795	7,059	7,059	7,059	7,059	12,333																
Departamento de Hacienda		6	6	213,009	50%	106,504	2,663	7,989	31,651	31,651	31,651	44,454	7,795																
Fondo Del Seguro Del Empleo		6	6	28,656	50%	14,328	371	1,114	4,454	4,454	4,454	4,454	7,795																
Fondo Del Seguro Del Empleo		6	6	16,703	50%	8,351	209	628	2,505	2,505	2,505	2,505	4,385																
IRS		6	6	131,358	50%	65,679	1,642	4,926	19,704	19,704	19,704	19,704	34,481																
Izardano Capital		6	6	45,000	50%	22,500	563	1,688	6,750	6,750	6,750	6,750	11,813																
Municipality of San Juan		6	6	21,349	50%	10,674	267	801	3,202	3,202	3,202	3,202	5,604																
Total class 3				691,832		345,916	8,623	25,589	102,278	102,278	102,278	102,278	178,588										60 days after effective date						
CLASS 7 - CONTINGENT																													
Contingent		7	7	Contingent/Unsecured	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Malia Linda Ocasio V.		7	7	Contingent/Unsecured	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Aurea Sinal Alvario V.		7	7	Contingent/Unsecured	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Carmen Sinal Alvario V.		7	7	Contingent/Unsecured	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Carlos Ocasio Reserio V.		7	7	Contingent/Unsecured	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Aurelio Da Jesus Ferrer V.		7	7	Contingent/Unsecured	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Contingible creditors		7	7	Contingible creditors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
TOTAL				4,617,535		2,308,767		7,145	28,456	28,456	28,456	28,456	49,473																
				4,658,708		2,329,378		7,145	28,456	28,456	28,456	28,456	49,473																
				60,138		30,069		30,069	60,138	60,138	60,138	60,138	111,159																
				108,482		54,241		54,241	108,482	108,482	108,482	108,482	216,964																
				78,745		39,372		39,372	78,745	78,745	78,745	78,745	157,490																
				83,550		41,775		41,775	83,550	83,550	83,550	83,550	167,100																

MILLENNIUM INSTITUTE OF ADVANCE NURSING

(DEBTOR IN POSSESSION)

FORECASTED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDING DECEMBER 31, 2014 THROUGH 2018

Revised 03/2014

Beginning Cash Balance
Cash Inflows:
Cash Income
Accounts Receivable

Cash outflows:

Advertising
Bank Charges
Contract Labor
Insurance
Office Supplies
Payroll
Payroll Taxes and benefits
Professional Fees (Accounting & Legal)
Rent
Repairs & Maintenance
Disability Insurance Expense
Group Insurance
Telephone
Utilities
Vehicle Expenses
Patient Service (Food, Medicine, Laboratories, Ambulance)
Other (Security, Laundry, Cleaning Supplies, Deliver, Transportation)

Total Funds Available

Total Operating Expenses
Cash flows from operations

Payments to Creditors: (As per Exhibit 3)

CLASS 1 PRIORITIES

Administrative
Departamento de Hacienda
IRS
CRIM
Municipality of San Juan
Priorities Interest

CLASS 2 SECURED CLAIM OF POPULAR

SECURED CLAIM OF POPULAR - Interest
SECURED CLAIM OF SMALL BUSINESS
SECURED CLAIM OF SMALL BUSINESS - Interest

CLASS 4 SECURED CLAIM OF EVANGELINA MILLAN

CLASS 5 GENERAL UNSECURED LESS THAN \$10,000
CLASS 6 GENERAL UNSECURED MORE THAN \$10,000

March -June 2014 July-Dec.

2014	2015	2016	2017	2018
\$ 160,000	\$ 185,531	\$ 402,686	\$ 540,125	\$ 792,253

4,000	59,000	59,000	59,000	59,000
590,800	4,800,000	4,800,000	4,800,000	4,800,000
594,800	4,859,000	4,859,000	4,859,000	4,859,000
744,800	5,044,531	5,261,696	5,399,125	5,651,253

2,000	3,000	5,000	5,000	5,000
500	750	500	500	500
20,000	306,000	650,000	653,000	676,000
5,000	7,500	15,000	15,000	15,000
1,500	2,250	4,500	4,500	4,500
140,000	690,000	1,380,000	1,408,000	1,436,000
32,200	158,700	317,400	323,800	330,300
5,000	50,000	50,000	51,500	53,045
400	600	600	600	600
5,000	15,000	15,000	15,000	15,000
1,100	3,300	3,300	3,356	3,433
12,000	35,000	72,000	73,440	74,909
16,000	27,000	54,000	54,000	54,000
48,000	108,000	216,000	217,500	220,500
12,000	18,000	36,000	36,000	36,000
54,000	420,000	840,000	855,000	891,000
8,000	120,500	241,000	248,000	255,000

March -June 2014	July-Dec. 2014	2015	2016	2017	2018
382,700	1,065,600	3,900,300	3,984,205	4,089,287	4,158,645
382,100	463,400	998,700	874,794	789,713	700,355

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8,000	120,500	241,000	248,000	255,000

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Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2013 through December 31, 2013

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
Revenues												
Income from Rent	\$ 73,648	\$ 70,243	\$ 67,156	\$ 66,848	\$ 77,641	\$ 76,888	\$ 58,753	\$ 64,136	\$ 68,245	\$ 76,012	\$ 82,794	\$ 72,670
TSS Income	\$ 21,594	\$ 67,968	\$ 37,591	\$ 47,172	\$ 48,264	\$ 83,647	\$ 48,698	\$ 59,126	\$ 86,663	\$ 64,643	\$ 45,408	\$ 52,630
ACAA Income	\$ 45,423	\$ 40,398	\$ 34,882	\$ 39,368	\$ 35,312	\$ 31,585	\$ 29,094	\$ 15,879	\$ 13,532	\$ 13,581	\$ 17,358	\$ 18,363
Medicare Income	\$ 35,568	\$ 20,797	\$ 32,378	\$ 41,143	\$ 31,943	\$ 26,486	\$ 32,769	\$ 38,343	\$ 25,473	\$ 38,715	\$ 44,101	\$ 24,027
Other Insurance Income	\$ 19,962	\$ 26,422	\$ 23,982	\$ 16,064	\$ 19,467	\$ 38,313	\$ 26,077	\$ 22,542	\$ 22,346	\$ 16,874	\$ 20,708	\$ 25,481
MMM Income	\$ 111,276	\$ 120,098	\$ 96,549	\$ 131,096	\$ 109,131	\$ 128,233	\$ 106,752	\$ 166,176	\$ 123,429	\$ 136,819	\$ 102,509	\$ 86,320
MCS Income	\$ 38,713	\$ 61,261	\$ 85,729	\$ 72,822	\$ 101,671	\$ 77,562	\$ 104,882	\$ 95,353	\$ 72,262	\$ 90,999	\$ 95,425	\$ 61,492
Beauty Salon Income	\$ 20	\$ 70	\$ 35	\$ 240	\$ 35	\$ 60	\$ 80	\$ 35	\$ 60	\$ 80	\$ 100	\$ 89
Other Income	\$ 218	\$ 180	\$ 281	\$ 95	\$ 194	\$ 119	\$ 385	\$ 150	\$ 218	\$ 79	\$ 282	\$ 288
Interest Income	\$ 20	\$ 2	\$ 1	\$ 2	\$ 1	\$ 1	\$ 1	\$ 12	\$ 25	\$ 62	\$ 72	\$ 48
Televisores	\$ 2,459	\$ 4,143	\$ 3,205	\$ 3,747	\$ 2,787	\$ 2,991	\$ 2,700	\$ 2,283	\$ 3,105	\$ 2,421	\$ 1,824	\$ 3,174
Lunch Sales	\$ 1,213	\$ 1,424	\$ 1,352	\$ 1,477	\$ 1,507	\$ 1,471	\$ 1,299	\$ 1,387	\$ 1,905	\$ 1,529	\$ 1,472	\$ 1,639
Miscellaneous Income	\$ -	\$ 255	\$ 86	\$ 365	\$ 430	\$ 348	\$ 94	\$ -	\$ -	\$ 241	\$ 442	\$ 86
Total Revenues	\$ 350,113	\$ 413,260	\$ 383,227	\$ 420,439	\$ 428,383	\$ 467,703	\$ 411,584	\$ 465,423	\$ 417,263	\$ 442,055	\$ 412,494	\$ 346,306

Expenses												
Salaries Expense	\$ 101,701	\$ 109,488	\$ 102,010	\$ 108,681	\$ 112,860	\$ 111,008	\$ 105,433	\$ 107,048	\$ 116,835	\$ 111,741	\$ 122,181	\$ 113,235
Employee Bonus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ (100)	\$ -	\$ 46,327
Vacations Expense	\$ 5,877	\$ 3,478	\$ 5,183	\$ 3,553	\$ 2,950	\$ 4,545	\$ 9,815	\$ 15,539	\$ 3,481	\$ 7,471	\$ 2,896	\$ 4,173
Sick Expense	\$ 2,985	\$ 3,716	\$ 1,316	\$ 4,472	\$ 3,209	\$ 5,017	\$ 1,412	\$ 1,975	\$ 1,823	\$ 2,036	\$ 918	\$ 2,673
Holiday Expense	\$ 7,870	\$ 69	\$ -	\$ 7,511	\$ -	\$ 3,399	\$ 4,161	\$ 3,698	\$ 3,876	\$ -	\$ 1,858	\$ 7,387
Professional Fees Expense	\$ 14,268	\$ 16,937	\$ 13,810	\$ 15,811	\$ 13,674	\$ 19,863	\$ 20,460	\$ 18,209	\$ 17,534	\$ 16,485	\$ 14,506	\$ 16,599
Security Expense	\$ 5,330	\$ 5,896	\$ 6,084	\$ 6,367	\$ 6,604	\$ 5,748	\$ 5,848	\$ 5,868	\$ 6,393	\$ 5,762	\$ 5,817	\$ 8,722
Employee Incentive Program	\$ 600	\$ 1,050	\$ 1,450	\$ 1,700	\$ 700	\$ 1,150	\$ 750	\$ 1,000	\$ 1,100	\$ 1,700	\$ 1,000	\$ 1,400
Employee Differential Payment	\$ 1,310	\$ 1,354	\$ 1,304	\$ 1,324	\$ 1,462	\$ 1,384	\$ 1,316	\$ 1,304	\$ 1,438	\$ 1,460	\$ 1,370	\$ 1,386
Equip. Rental Expense	\$ 100	\$ 100	\$ -	\$ -	\$ 300	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Therapy Service Exp.	\$ 7,950	\$ 9,550	\$ 7,690	\$ 10,510	\$ 9,500	\$ 8,910	\$ 10,040	\$ 9,027	\$ 9,800	\$ 8,430	\$ 7,050	\$ 2,750
Laundry Expense	\$ 1,147	\$ 1,901	\$ 1,906	\$ 1,764	\$ 1,705	\$ 1,554	\$ 1,803	\$ 4,037	\$ 1,918	\$ 1,974	\$ 1,689	\$ 1,595
Cleaning Services & Supplies	\$ 2,363	\$ 4,266	\$ 3,129	\$ 3,113	\$ 3,363	\$ 2,560	\$ 3,575	\$ 2,458	\$ 4,249	\$ 3,099	\$ 3,329	\$ 2,685
Office & Supplies expense	\$ 487	\$ 1,158	\$ 889	\$ 1,228	\$ 1,849	\$ 1,408	\$ 1,307	\$ 1,489	\$ 1,141	\$ 1,346	\$ 4,534	\$ 1,309

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2013 through December 31, 2013

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
Hospital & Supplies expense	\$ 12,994	\$ 15,133	\$ 11,493	\$ 13,619	\$ 15,058	\$ 13,758	\$ 15,336	\$ 20,032	\$ 18,000	\$ 11,836	\$ 16,778	\$ 24,021
Food Expense	\$ 17,024	\$ 18,438	\$ 13,453	\$ 18,803	\$ 22,798	\$ 14,334	\$ 18,026	\$ 19,808	\$ 17,780	\$ 19,657	\$ 23,028	\$ 14,775
Drug & Medicine Expense	\$ 17,207	\$ 15,931	\$ 15,255	\$ 15,746	\$ 18,668	\$ 14,931	\$ 17,934	\$ 17,313	\$ 11,681	\$ 18,901	\$ 15,888	\$ 12,823
Insurance Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 541	\$ 541	\$ -	\$ -	\$ -	\$ -
Therapy Materilas Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -
Ambulance Services Expense	\$ -	\$ -	\$ -	\$ 320	\$ 320	\$ 100	\$ -	\$ 720	\$ 125	\$ 320	\$ 200	\$ 160
Laboratory Services	\$ 5,810	\$ 6,879	\$ 7,207	\$ 4,755	\$ 6,683	\$ 10,086	\$ 4,210	\$ 8,857	\$ 6,372	\$ 6,792	\$ 8,235	\$ 5,612
Computer Expense	\$ 132	\$ 102	\$ 102	\$ 102	\$ 192	\$ 374	\$ 2,778	\$ 1,620	\$ 209	\$ 657	\$ 102	\$ 102
Communication Expense	\$ 5,241	\$ 3,998	\$ 4,377	\$ 6,055	\$ 4,879	\$ 3,941	\$ 3,970	\$ 3,797	\$ 3,982	\$ 2,799	\$ 1,015	\$ 9,503
Contract Service Kitchen	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,050	\$ 8,000	\$ 8,000
Representation Expense	\$ 6,500	\$ -	\$ -	\$ 4,875	\$ -	\$ -	\$ 4,880	\$ 1,283	\$ -	\$ 8,153	\$ -	\$ -
Physician Fees Expense	\$ 19,500	\$ 7,481	\$ 23,125	\$ 14,197	\$ 24,250	\$ 22,000	\$ 26,750	\$ 16,200	\$ 26,375	\$ 15,500	\$ 27,375	\$ 29,575
Patient Services Expenses	\$ 2,649	\$ 4,879	\$ 2,341	\$ 3,443	\$ 2,477	\$ 3,711	\$ 2,891	\$ 3,208	\$ 3,396	\$ 2,170	\$ 3,525	\$ 5,591
Fees & Subscription Expense	\$ 532	\$ -	\$ (30)	\$ 180	\$ 1,557	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising & Publication Exp	\$ 390	\$ 271	\$ 875	\$ 525	\$ -	\$ 420	\$ -	\$ 214	\$ 417	\$ 2,195	\$ 1,161	\$ 278
Postal Service Expense	\$ 19	\$ -	\$ 235	\$ 49	\$ 18	\$ 3	\$ 56	\$ 53	\$ 46	\$ 24	\$ 73	\$ 28
Bad Debts Expense	\$ 121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Charges Expense	\$ 8,756	\$ 757	\$ 8,666	\$ 743	\$ 693	\$ 16,578	\$ 8,508	\$ 8,439	\$ 8,639	\$ 8,317	\$ 8,256	\$ 8,323
Audit Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,900	\$ 2,270	\$ 2,215	\$ 8,290	\$ 1,305	\$ 2,186	\$ -	\$ -
Legal Fees	\$ -	\$ 80	\$ 4,630	\$ -	\$ 1,000	\$ 16,072	\$ -	\$ 40	\$ -	\$ 40	\$ 13,927	\$ 10,019
Licences & Permits Expense	\$ -	\$ -	\$ -	\$ 2,277	\$ -	\$ 150	\$ -	\$ 500	\$ 233	\$ 430	\$ 1,506	\$ -
Dues & Memberships Expense	\$ 80	\$ -	\$ 110	\$ 935	\$ 820	\$ 2,677	\$ -	\$ -	\$ 760	\$ 1,673	\$ 590	\$ -
Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,964
General Repair Expense	\$ 2,438	\$ 7,139	\$ 155	\$ 2,842	\$ 90	\$ 1,796	\$ 2,991	\$ 1,761	\$ 2,836	\$ 4,855	\$ 630	\$ 4,978
Maintenance Expense	\$ 1,183	\$ 1,388	\$ 2,565	\$ 1,294	\$ 1,276	\$ 387	\$ 1,439	\$ 2,309	\$ 5,466	\$ 4,144	\$ 46	\$ 2,485
Gardening Expense	\$ 1,460	\$ 650	\$ 650	\$ 810	\$ 650	\$ 810	\$ 650	\$ 650	\$ 810	\$ 650	\$ 1,010	\$ 650
Waste Disposal Expense	\$ 6,001	\$ 5,431	\$ 5,416	\$ 5,840	\$ 6,541	\$ 5,592	\$ 5,712	\$ 6,920	\$ 5,561	\$ 7,202	\$ 5,485	\$ 6,154
Automobile Expense	\$ 2,436	\$ 2,784	\$ 2,225	\$ 3,268	\$ 2,953	\$ 2,291	\$ 4,061	\$ 3,121	\$ 4,257	\$ 5,707	\$ 4,932	\$ 6,699
Miscelaneous Expense	\$ -	\$ -	\$ 112	\$ -	\$ 1,295	\$ -	\$ -	\$ 348	\$ 723	\$ 3,091	\$ -	\$ -
Other Expense	\$ 808	\$ 476	\$ 2,483	\$ 179	\$ 213	\$ (1,877)	\$ 520	\$ (1,417)	\$ 188	\$ 712	\$ 1,941	\$ 2,774
Electricity Expense	\$ 15,002	\$ 18,105	\$ 17,426	\$ 17,196	\$ 17,731	\$ 15,558	\$ 16,940	\$ 16,160	\$ 15,730	\$ 18,285	\$ 15,500	\$ 12,305
Water Expense	\$ 917	\$ 902	\$ 1,006	\$ 837	\$ 894	\$ 1,038	\$ 955	\$ 1,375	\$ 1,554	\$ 1,620	\$ 1,784	\$ 1,938

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2013 through December 31, 2013

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
Gas Expense	\$ 4,061	\$ 3,221	\$ 2,626	\$ 3,277	\$ 2,678	\$ 3,724	\$ 3,143	\$ 5,089	\$ 4,407	\$ 5,018	\$ 3,529	\$ 3,197
Oxygen Expense	\$ -	\$ -	\$ 439	\$ -	\$ -	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Social Security Expense	\$ 7,492	\$ 7,416	\$ 6,928	\$ 7,920	\$ 7,544	\$ 7,874	\$ 7,650	\$ 8,126	\$ 8,014	\$ 7,738	\$ 8,102	\$ 10,979
Medicare SS Expense	\$ 1,752	\$ 1,734	\$ 1,620	\$ 1,852	\$ 1,764	\$ 1,842	\$ 1,789	\$ 1,901	\$ 1,874	\$ 1,810	\$ 1,895	\$ 2,568
State Unemployment Tax	\$ 6,526	\$ 6,338	\$ 5,343	\$ 4,399	\$ 3,085	\$ 2,027	\$ 1,035	\$ 910	\$ 782	\$ 681	\$ 843	\$ 1,102
Federal Unemployment Expense	\$ 648	\$ 634	\$ 534	\$ 440	\$ 308	\$ 203	\$ 103	\$ 91	\$ 78	\$ 68	\$ 84	\$ 116
Disability Ins. Expense	\$ 206	\$ 203	\$ 185	\$ 181	\$ 133	\$ 108	\$ 69	\$ 55	\$ 37	\$ 31	\$ 31	\$ 39
Other Tax Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160	\$ -	\$ -
Municipal Tax Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,919	\$ -	\$ -	\$ -	\$ -	\$ -
Group Insurance Expense	\$ 2,079	\$ 2,920	\$ 4,212	\$ 4,442	\$ 4,022	\$ 4,203	\$ 556	\$ 6,559	\$ 7,076	\$ 6,373	\$ 5,603	\$ 5,260
Delivery Expense	\$ 165	\$ 250	\$ 240	\$ 313	\$ 500	\$ 135	\$ 283	\$ 590	\$ 240	\$ 3,588	\$ 293	\$ 240
Transportation Expense	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ 45	\$ 45	\$ 45	\$ 45	\$ 90	\$ 45	\$ -
Total Expenses	\$ 310,115	\$ 300,502	\$ 298,777	\$ 315,790	\$ 320,166	\$ 342,145	\$ 340,978	\$ 345,260	\$ 336,836	\$ 343,025	\$ 348,660	\$ 540,597
Net Income	\$ 39,998	\$ 112,758	\$ 84,450	\$ 104,649	\$ 108,217	\$ 125,558	\$ 70,607	\$ 120,162	\$ 80,427	\$ 99,030	\$ 63,834	\$ (194,292)

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2014 through December 31, 2014

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	YTD
Revenues													
Living Income	\$ 71,737.56	54,842.00	61,014.80	52,970.00	53,196.00	61,903.04	63,657.00	70,404.00	70,794.25	77,893.00	73,891.33	76,284.96	788,587.94
TSS Income	8,913.63	14,985.28	27,452.80	17,959.00	10,597.71	61,456.00	34,592.00	1,840.00	0.00	736.00	7,360.00	13,616.00	199,508.42
ACAA Income	29,561.00	10,866.00	22,064.00	18,146.00	44,376.00	49,464.00	35,346.00	32,494.00	25,047.00	15,802.00	25,769.00	25,075.00	334,010.00
Medicare Income	31,031.02	20,136.20	(1,441.65)	0.00	0.00	41.20	0.00	0.00	0.00	0.00	0.00	0.00	49,766.77
Other Insurance Income	22,622.31	637.50	15,279.11	5,958.92	1,200.00	3,193.40	13,600.00	10,450.00	4.96	2,515.00	7,241.00	1,115.00	83,817.20
MMM Income	56,184.10	77,509.83	2,971.74	29.14	0.00	(2,966.30)	0.00	2,695.00	0.00	0.00	0.00	0.00	136,423.51
MCS Income	49,679.00	55,925.00	10,169.81	5,474.75	4,380.00	7,585.00	2,650.00	0.00	0.00	4,053.00	12,516.00	4,985.00	157,417.56
Beauty Salon Income	20.00	120.00	100.00	45.00	47.00	0.00	45.00	50.00	115.00	80.00	20.00	60.00	702.00
Patient Services	0.00	0.00	70.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	70.00
Other Income	128.75	50.00	128.50	129.25	124.00	154.00	167.00	124.50	559.07	1,096.56	165.00	60.00	2,886.63
Interest Income	53.78	40.84	8.36	11.41	0.78	0.00	334.57	3.40	0.00	0.00	0.00	9.78	462.92
Televisores	3,079.83	2,132.01	1,716.24	783.25	1,231.59	1,901.54	1,217.00	966.34	792.52	696.00	793.00	839.00	16,148.32
Lunch Sales	1,626.95	2,227.35	1,361.48	993.47	1,230.12	884.42	1,645.89	1,392.86	992.15	769.10	858.06	759.82	14,741.67
Miscellaneous Income	87.47	95.28	61.35	53.50	31.40	43.27	47.32	0.00	79.62	34.28	47.60	33.37	614.46
Total Revenues	274,725.40	239,567.29	140,956.54	102,553.69	116,414.60	183,659.57	153,301.78	120,420.10	98,384.57	103,674.94	128,660.99	122,837.93	1,785,157.40
Cost of Sales													
Total Cost of Sales	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Gross Profit	274,725.40	239,567.29	140,956.54	102,553.69	116,414.60	183,659.57	153,301.78	120,420.10	98,384.57	103,674.94	128,660.99	122,837.93	1,785,157.40
Expenses													
Salaries Expense	108,486.98	123,334.65	93,554.87	54,392.94	52,815.09	54,471.88	53,860.69	47,343.90	42,759.45	38,686.27	37,015.83	31,099.82	737,822.37
Vacations Expense	12,077.93	4,229.15	9,573.11	5,008.20	1,979.19	3,443.77	4,542.07	4,935.03	1,569.00	2,763.40	2,376.57	5,337.13	57,834.55
Sick Expense	3,516.06	3,026.19	1,626.24	3,575.30	1,513.24	3,228.49	645.00	1,312.80	1,298.45	1,629.50	906.55	758.80	23,036.62
Holiday Expense	11,199.47	0.00	221.52	571.89	1,778.05	1,577.64	1,294.80	1,309.04	1,322.21	330.60	0.00	1,976.15	21,581.37
Professional Fees Expense	14,704.57	16,497.83	13,951.06	10,204.90	10,512.20	17,675.84	30,763.28	19,239.35	22,839.72	20,961.23	22,474.18	25,334.06	225,158.22
Security Expense	7,893.99	5,126.58	5,240.85	3,795.93	6,996.09	5,036.49	4,625.61	4,806.65	5,315.97	5,917.53	4,648.29	4,862.29	64,266.27
Employee Incentive Program	1,300.00	1,500.00	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,800.00
Employee Differential Payment	1,412.00	1,488.00	1,256.00	660.00	798.00	700.00	778.00	728.00	760.00	378.00	286.00	168.00	9,412.00

Millennium Institute for ANC
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For January 1, 2014 through December 31, 2014

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	YTD
Equip. Rental Expense	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1,200.00
Therapy Service Exp.	2,230.00	2,600.00	1,020.00	510.00	90.00	930.00	1,140.00	970.00	580.00	0.00	660.00	2,130.00	12,860.00
Laundry Expense	1,576.41	1,152.36	340.00	0.00	307.79	140.00	135.40	15.96	128.13	78.28	181.64	361.57	4,417.54
Cleaning Services & Supplies	2,747.91	3,815.19	2,002.58	2,732.33	2,022.01	2,740.57	1,588.12	1,791.21	244.94	2,789.06	316.47	1,889.30	24,679.69
Office & Supplies expense	839.69	1,085.36	395.46	27.56	1,134.79	167.68	596.43	128.67	137.00	414.35	183.03	406.29	5,516.31
Hospital & Supplies expense	12,168.05	6,713.93	2,858.50	4,534.79	3,368.24	3,773.46	4,498.98	5,778.08	2,983.53	2,633.03	2,424.03	3,649.42	55,384.04
Food Expense	17,731.80	11,043.70	7,447.35	8,020.93	8,928.50	13,131.68	13,547.37	6,582.62	11,494.51	6,693.88	7,834.65	9,209.77	121,666.76
Drug & Medicine Expense	11,976.22	8,448.30	5,253.28	4,142.78	4,359.79	5,895.12	3,772.48	2,120.62	3,289.27	883.31	1,064.84	2,060.88	53,266.89
Insurance Expense	3,021.54	3,021.54	3,021.54	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,159.01	37,300.99
Ambulance Services Expense	160.00	250.00	0.00	90.00	450.00	0.00	0.00	196.00	0.00	0.00	0.00	140.00	1,286.00
Laboratory Services	4,145.00	5,532.00	78.00	416.00	1,576.50	2,288.00	1,036.50	1,063.00	250.50	258.00	663.00	687.50	17,994.00
Computer Expense	534.70	770.08	160.20	1,433.50	160.20	160.50	1,459.50	410.50	160.50	160.50	160.50	160.50	5,731.18
Communication Expense	7,337.57	3,363.28	4,292.12	2,855.35	5,136.55	3,101.64	5,486.49	3,916.34	10,121.67	4,321.83	4,135.93	4,485.29	58,554.06
Contract Service Kitchen	8,000.00	8,000.00	7,500.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	3,500.00	7,000.00	7,000.00	7,000.00	83,000.00
Representation Expense	6,509.89	0.00	4.11	4,875.00	0.00	0.00	4,881.55	230.00	0.00	4,884.63	0.00	0.00	21,385.18
Physician Fees Expense	4,289.46	15,932.68	8,796.36	7,363.64	4,725.00	4,875.00	6,000.00	2,500.00	11,038.00	4,145.00	2,908.00	3,745.00	76,318.14
Patient Services Expenses	1,699.03	7,571.43	1,367.54	1,488.52	1,870.80	2,444.37	245.96	3,164.28	504.88	8,324.23	517.65	2,900.76	32,099.45
Advertising & Publication Exp	713.69	1,229.96	286.89	372.80	406.60	0.00	0.00	160.50	0.00	0.00	0.00	0.00	3,170.44
Postal Service Expense	77.09	12.22	335.86	61.98	25.53	145.34	0.00	36.84	40.18	110.98	21.40	31.51	898.93
Bad Debts Expense	0.00	(334.32)	(23,178.37)	(13,873.48)	0.00	(8,846.00)	0.00	(4,710.00)	0.00	2,000.00	200.00	0.00	-48,742.17
Interest & Charges Expense	8,312.77	8,350.66	8,010.80	8,092.09	8,018.01	7,899.77	1,004.13	15,005.58	826.08	7,826.04	424.86	1,238.17	75,008.96
Audit Fees	0.00	0.00	0.00	0.00	6,695.00	0.00	45.00	10,900.00	1,030.00	500.00	3,000.00	0.00	22,170.00
Legal Fees	1,026.00	1,458.33	3,035.83	0.00	1,275.45	225.00	2,020.65	919.80	856.10	1,899.88	400.80	3,304.69	16,422.53
Licences & Permits Expense	0.00	0.00	1,157.50	0.00	1,527.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,684.50
Dues & Memberships Expense	415.00	530.00	45.00	364.50	0.00	100.00	0.00	13.00	2,045.00	60.00	(305.00)	(50.00)	3,217.50
General Repair Expense	3,036.55	7,364.84	3,396.00	1,997.38	2,028.15	1,846.51	1,060.00	1,110.40	60.00	0.00	385.00	698.94	22,983.77
Maintenance Expense	5,779.27	7,039.72	504.14	845.23	2,546.71	1,038.09	804.44	574.84	320.99	1,056.72	227.03	87.04	20,824.22
Gardening Expense	650.00	810.00	650.00	650.00	650.00	650.00	1,460.00	0.00	650.00	1,460.00	810.00	650.00	9,090.00
Waste Disposal Expense	5,723.77	4,510.74	4,328.41	3,224.04	3,676.71	3,445.22	3,837.88	3,652.17	2,879.91	7,247.11	3,776.92	4,635.51	50,938.39
Automobile Expense	6,140.00	4,374.78	2,484.75	769.89	765.39	900.39	1,280.16	121.60	623.39	1,324.78	106.00	1,284.78	20,175.91
Other Expense	1,680.88	1,846.32	1,367.79	909.15	1,247.72	1,165.59	775.04	1,199.34	738.79	2,289.49	1,009.10	3,004.97	17,234.18
Electricity Expense	12,702.51	14,560.42	12,572.60	12,286.83	13,301.41	13,936.77	14,471.83	14,845.07	14,460.13	15,453.48	13,312.39	12,175.23	164,078.67
Water Expense	1,760.00	2,011.52	1,896.72	1,076.72	1,056.22	1,281.72	1,113.62	1,080.82	1,117.72	1,048.02	1,101.32	896.32	15,440.72
Gas Expense	3,822.29	3,821.55	2,117.37	2,409.00	3,830.45	3,285.60	4,169.05	4,175.90	4,213.72	4,233.67	4,067.62	3,219.40	43,365.62

Millennium Institute for ANC
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	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	YTD
Social Security Expense	8,586.62	8,312.86	6,741.46	3,980.95	3,650.83	3,932.19	3,789.48	3,448.96	2,957.95	2,714.87	2,516.28	2,438.73	53,071.18
Medicare SS Expense	2,008.24	1,944.15	1,576.60	931.02	853.84	919.62	886.22	806.63	691.77	634.91	588.48	570.33	12,411.81
State Unemployment Tax	7,478.67	7,016.82	5,143.25	2,065.49	1,296.47	1,066.68	146.09	44.24	38.86	31.91	0.00	(0.26)	24,328.22
Federal Unemployment Expense	830.97	779.70	571.51	229.53	144.06	118.52	16.23	4.91	4.31	3.54	0.00	(0.15)	2,703.13
Disability Ins. Expense	235.50	224.25	183.68	84.67	61.09	52.09	35.89	19.63	1.91	1.29	1.17	0.95	902.12
Penalties	0.00	0.00	3,000.00	0.00	0.00	0.00	0.00	1,000.00	0.00	2,562.64	1,500.00	2,816.31	10,878.95
Other Tax Expense	0.00	475.29	279.93	392.03	334.02	52.08	2.52	693.66	468.02	1,443.05	403.65	133.87	4,678.12
Group Insurance Expense	4,067.01	4,398.53	5,496.66	3,230.12	3,640.48	5,567.30	3,116.21	2,861.78	1,993.10	3,263.81	3,986.36	2,849.28	44,470.64
State Insurance Fund Expense	0.00	15,696.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,696.25
Delivery Expense	355.00	250.00	62.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	667.50
Transportation Expense	186.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	186.24
Secuestration2% Obama Law	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,795.85	0.00	0.00	6,795.85
Total Expenses	321,246.34	331,286.84	214,127.57	157,034.17	177,787.84	174,799.28	191,167.34	176,742.39	159,550.33	180,449.34	136,525.21	151,607.16	2,372,323.81
Net Income	(\$ 46,520.94)	(91,719.55)	(73,171.03)	(54,480.48)	(61,373.24)	8,860.29	(37,865.56)	(56,322.29)	(61,165.76)	(76,774.40)	(7,864.22)	(28,769.23)	-587,166.41

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
Revenues					
Living Income	\$ 78,197.26	79,400.00	69,820.00	79,015.00	69,750.00
TSS Income	12,044.00	9,200.00	22,448.00	5,154.40	2,576.00
ACAA Income	26,402.00	23,606.00	20,388.00	17,858.00	8,650.00
Medicare Income	0.00	0.00	0.00	5,030.28	8,172.94
Other Insurance Income	0.00	2,509.00	100.00	2,919.56	9,875.00
MMM Income	0.00	0.00	0.00	36,860.00	53,795.00
MCS Income	0.00	5,924.00	2,020.00	0.00	30,300.00
Patient Services	0.00	0.00	0.00	0.00	0.00
Beauty Salon Income	90.00	110.00	40.00	(63.76)	290.00
Air Conditioning Income	0.00	0.00	0.00	0.00	0.00
Late Charge from Rent	0.00	0.00	0.00	0.00	0.00
Professional Income	0.00	0.00	0.00	0.00	0.00
Patient Services	0.00	0.00	0.00	0.00	0.00
Other Income	390.44	283.83	139.48	240.83	771.00
Interest Income	3.86	0.00	0.00	0.00	0.00
Televisores	529.00	1,071.00	1,142.00	1,485.00	1,779.50
Lunch Sales	1,262.70	812.15	841.85	1,093.25	1,162.45
Rent Income	0.00	0.00	0.00	0.00	0.00
Miscellaneous Income	0.00	0.00	0.00	0.00	55.91
Gain on Restructurin	0.00	0.00	0.00	0.00	0.00
Total Revenues	118,919.26	122,915.98	116,939.33	149,592.56	187,177.80
Cost of Sales					
Discounts on Purchases	0.00	0.00	0.00	0.00	0.00
Purchases Discounts	0.00	0.00	0.00	0.00	0.00
Total Cost of Sales	0.00	0.00	0.00	0.00	0.00
Gross Profit	118,919.26	122,915.98	116,939.33	149,592.56	187,177.80

Expenses

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
Salaries Expense	31,292.74	38,004.49	37,082.50	38,359.21	41,287.85
Employee Bonus	0.00	0.00	0.00	0.00	0.00
Vacations Expense	3,480.34	783.73	382.84	1,292.75	238.93
Sick Expense	764.18	474.00	615.73	823.45	517.84
Holiday Expense	3,782.18	47.13	0.00	1,937.45	0.00
Professional Fees Expense	26,887.34	28,289.08	26,128.02	28,340.93	26,611.60
Security Expense	4,670.98	4,239.98	4,682.32	4,563.22	4,705.00
Employee Incentive Program	0.00	0.00	0.00	0.00	0.00
Employee Differential Payment	652.00	262.00	262.00	308.00	296.00
Other Salaries Adj. & Expense	0.00	0.00	0.00	0.00	0.00
Rent Expense	0.00	0.00	0.00	0.00	0.00
Equip. Rental Expense	100.00	100.00	100.00	100.00	100.00
Therapy Service Exp.	180.00	790.00	1,220.00	820.00	1,320.00
Laundry Expense	228.28	0.00	205.34	54.35	552.56
Cleaning Services & Supplies	1,530.49	727.18	1,238.29	1,190.55	1,504.75
Office & Supplies expense	714.19	449.45	401.39	357.90	404.19
Hospital & Supplies expense	2,590.87	3,067.32	1,716.44	1,373.38	2,478.97
Food Expense	10,067.76	5,523.84	6,899.64	8,444.31	8,402.41
Drug & Medicine Expense	2,226.74	1,117.39	2,174.84	1,676.69	3,716.27
Biohazard Waste Expense	0.00	0.00	0.00	0.00	0.00
Insurance Expense	3,159.01	3,159.01	3,159.01	3,066.21	3,066.21
Therapy Materilas Expense	0.00	0.00	0.00	0.00	0.00
Ambulance Services Expense	0.00	180.00	0.00	0.00	90.00
Laboratory Services	683.50	1,551.00	473.50	637.50	2,052.50
Computer Expense	160.50	461.12	227.78	(89.50)	535.00
Communication Expense	4,523.13	4,082.39	4,360.60	5,947.66	2,683.97
Contract Service Kitchen	3,500.00	10,450.00	7,000.00	7,000.00	7,000.00
Travel Expense	0.00	0.00	0.00	0.00	0.00
Representation Expense	4,875.00	0.00	3.74	4,875.00	0.00
Physician Fees Expense	3,135.00	171.00	3,808.00	4,644.00	6,658.00
Patient Services Expenses	1,486.77	1,356.59	983.26	106.08	195.35
Fees & Subscription Expense	0.00	0.00	0.00	(80.00)	0.00
Advertising & Publication Exp	399.00	0.00	0.00	0.00	0.00
Inauguration Expenses	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
Postal Service Expense	12.98	31.19	0.00	251.45	41.94
Bad Debts Expense	0.00	0.00	0.00	0.00	0.00
Interest & Charges Expense	984.35	860.89	922.55	694.56	967.56
Deferred Charges Amortization	0.00	0.00	0.00	0.00	0.00
Penalties Expense	0.00	0.00	0.00	0.00	0.00
Audit Fees	0.00	520.00	4,396.97	1,800.00	0.00
Contribution Expense	0.00	0.00	0.00	0.00	0.00
Legal Fees	2,426.49	425.60	1,864.88	988.46	255.40
Property Tax Expense	0.00	0.00	0.00	0.00	0.00
Licences & Permits Expense	15.00	365.00	(115.00)	0.00	377.00
Income Tax Provision	0.00	0.00	0.00	0.00	0.00
Dues & Memberships Expense	0.00	0.00	160.00	(415.00)	(385.00)
Depreciation & Amortization	0.00	0.00	0.00	0.00	0.00
General Repair Expense	995.87	829.00	140.00	70.00	1,675.00
Maintenance Expense	1,647.22	2,513.42	269.18	480.04	657.29
Gardening Expense	810.00	650.00	810.00	650.00	918.40
Waste Disposal Expense	3,941.38	3,437.74	3,485.93	3,393.06	0.00
Automobile Expense	809.34	1,279.95	1,326.99	763.86	1,309.33
Miscellaneous Expense	0.00	0.00	0.00	0.00	0.00
Other Expense	(38.69)	701.26	(361.45)	2,815.66	2,529.02
Electricity Expense	10,947.58	12,435.33	10,569.03	11,424.68	11,728.45
Water Expense	1,043.92	1,425.22	1,175.12	1,962.32	1,052.12
Gas Expense	2,725.54	2,718.70	3,255.00	2,208.85	2,441.58
Oxygen Expense	0.00	0.00	0.00	0.00	0.00
Social Security Expense	2,478.25	2,453.44	2,377.28	2,648.73	2,613.98
Medicare SS Expense	579.56	573.84	556.00	619.48	611.31
State Unemployment Tax	2,158.49	2,079.50	1,566.54	1,437.02	1,009.79
Federal Unemployment Expense	239.85	237.46	184.31	169.08	112.24
Disability Ins. Expense	67.95	67.26	64.96	53.23	45.66
Penalties	2,315.18	0.00	3,000.00	1,500.00	197.23
Other Tax Expense	153.90	207.12	360.16	0.00	494.88
Tax on Purchase	0.00	0.00	0.00	0.00	0.00
Municipal Tax Expense	0.00	0.00	0.00	0.00	0.00
Group Insurance Expense	779.26	1,462.90	779.26	2,108.97	2,363.77

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
State Insurance Fund Expense	0.00	0.00	0.00	0.00	0.00
Delivery Expense	0.00	0.00	0.00	0.00	0.00
Transportation Expense	0.00	0.00	0.00	0.00	0.00
Secuestation2% Obama Law	0.00	0.00	0.00	0.00	0.00
Golf Expense	0.00	0.00	0.00	0.00	0.00
Provision for Income Tax	0.00	0.00	0.00	0.00	0.00
Income Tax Benefit	0.00	0.00	0.00	0.00	0.00
Total Expenses	146,183.42	140,561.52	139,912.95	151,373.59	145,434.35
Net Income	(\$ 27,264.16)	(17,645.54)	(22,973.62)	(1,781.03)	41,743.45

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
64,950.00	0.00	0.00	0.00	0.00	0.00	0.00
4,784.00	0.00	0.00	0.00	0.00	0.00	0.00
945.00	0.00	0.00	0.00	0.00	0.00	0.00
1,400.00	0.00	0.00	0.00	0.00	0.00	0.00
4,794.00	0.00	0.00	0.00	0.00	0.00	0.00
21,193.00	0.00	0.00	0.00	0.00	0.00	0.00
7,035.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
70.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
315.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,972.00	0.00	0.00	0.00	0.00	0.00	0.00
542.85	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
22.50	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
108,023.35	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
108,023.35	0.00	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
18,088.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,038.66	0.00	0.00	0.00	0.00	0.00	0.00
130.88	0.00	0.00	0.00	0.00	0.00	0.00
1,251.80	0.00	0.00	0.00	0.00	0.00	0.00
29,246.35	0.00	0.00	0.00	0.00	0.00	0.00
2,255.13	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
286.00	0.00	0.00	0.00	0.00	0.00	0.00
57.50	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
100.00	0.00	0.00	0.00	0.00	0.00	0.00
2,520.00	0.00	0.00	0.00	0.00	0.00	0.00
209.28	0.00	0.00	0.00	0.00	0.00	0.00
493.69	0.00	0.00	0.00	0.00	0.00	0.00
207.37	0.00	0.00	0.00	0.00	0.00	0.00
1,788.11	0.00	0.00	0.00	0.00	0.00	0.00
7,386.38	0.00	0.00	0.00	0.00	0.00	0.00
2,593.72	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
3,066.21	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
160.50	0.00	0.00	0.00	0.00	0.00	0.00
1,143.84	0.00	0.00	0.00	0.00	0.00	0.00
7,000.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2,000.00	0.00	0.00	0.00	0.00	0.00	0.00
101.90	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
417.63	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
50.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,850.00	0.00	0.00	0.00	0.00	0.00	0.00
587.50	0.00	0.00	0.00	0.00	0.00	0.00
810.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
631.39	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
551.93	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2,149.33	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,289.31	0.00	0.00	0.00	0.00	0.00	0.00
301.56	0.00	0.00	0.00	0.00	0.00	0.00
388.86	0.00	0.00	0.00	0.00	0.00	0.00
43.21	0.00	0.00	0.00	0.00	0.00	0.00
20.09	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
383.96	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2,185.95	0.00	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC
Income Statement - 12 Periods
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
0.00	0.00	0.00	0.00	0.00	0.00	0.00
45.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
92,831.04	0.00	0.00	0.00	0.00	0.00	0.00
15,192.31	0.00	0.00	0.00	0.00	0.00	0.00

Patient Days 2015

FY2015 Patient Days by Services													
Services	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
Skilled	80	114	115	163	307								779
Nursing Home	889	902	793	898	793								4,275
Hospice	-	-	-	-	-								-
ACAA-Custodial	118	101	62	60	62								403
TOTAL	1,087	1,117	970	1,121	1,162	-	-	-	-	-	-	-	5,457